

FLINTSHIRE COUNTY COUNCIL

REPORT TO: **CABINET**

DATE: **19 MARCH 2013**

REPORT BY: **CHIEF EXECUTIVE**

SUBJECT: **STRATEGIC PARTNERSHIP PERFORMANCE - MID YEAR REVIEW**

1.00 PURPOSE OF REPORT

1.01 For Cabinet to receive a mid year overview of:

- the progress of the Strategic Partnerships and;
- the priorities for each of the Strategic Partnerships and the key milestones for the year ahead.

2.00 BACKGROUND

2.01 The Flintshire Local Service Board (LSB) under its Terms of Reference has five principal roles:

1. Effective and trusting partnership relationships as a set of local leaders.
2. Discharging the responsibilities of an LSB - this includes producing a meaningful and fit for purpose Community Strategy.
3. Consistent and effective governance and performance of strategic partnerships, e.g., Children and Young People's Partnership, Community Safety Partnership, Health, Social Care and Well Being Partnership, Housing Partnership, Local Safeguarding Children Board, Regeneration Partnership and Youth Justice Service.
4. Identifying common issues as public bodies/employers.
5. Promoting collaboration in the design and provision of local public services and to make best economic use of local partner's resources, such as people, money, assets and technology.

2.02 Working alongside the Flintshire LSB are eight key Strategic Partnerships:

- Children & Young People's Partnership and 'Making a Positive Difference' Plan (2011 to 2014)
- Flintshire and Wrexham Community Safety Plan (2011 to 2014)
- Flintshire Housing Partnership
- Health, Social Care and Well-being Partnership and the Good Health,

Good Care Strategy (2011 to 2014)

- Flintshire and Wrexham Local Safeguarding Children Board Strategic Plan (2011 to 2014)
- Regeneration Partnership
- Voluntary Sector Compact
- Youth Justice Plan and Board

2.03 Collectively, the LSB and these Strategic Partnerships are known as 'Flintshire in Partnership'. Flintshire's Strategic Partnerships are critically important in contributing towards the quality of life for the County of Flintshire. It is important that members are aware of each of the partnership priorities and work programmes.

2.04 The Strategic Partnerships are formed and work together for a number of reasons:

- Statutory provisions i.e. Children and Young People's Partnership; Community Safety Partnership; Health, Social Care and Well-being Partnership; Local Safeguarding Children Board, Youth Justice Service.
- National agreement e.g. Voluntary Sector Compact.
- Local agreement to ensure a more strategic and integrated approach, e.g. Regeneration Partnership, Housing Partnership

2.05 The last summary on strategic partnership performance was reported to the Executive in July 2012.

3.00 CONSIDERATIONS

3.01 Children & Young People's Partnership (CYPP) and 'Making a Positive Difference' Plan (2011 to 2014)

Requirement for the Strategy

The Local Authority has a statutory duty to publish a plan setting out its strategy for discharging its functions for children and young people as required by Section 26 Children Act 2004.

How and When the Strategy will be Reviewed

The needs assessment has been updated to support the new 2011 to 2014 Plan and it will inform the priority work areas. A community needs assessment for the Families First Plan was developed in October 2011.

The 2011 to 2014 Plan was approved by the CYPP Board, the Executive and BCUHB in May/June 2011. 'Making a Positive Difference' has now been adopted and was officially launched on the 19th June 2011.

The Plan is operational until 31st March 2014. Action areas within the plan will be measured to inform a review of progress on outcomes. The CYPP Board is currently working to devise a fit for purpose monitoring structure and system to enable effective monitoring and evaluation.

The Families First commissioning has now been completed and all new strategic projects are in delivery mode w.e.f. 01.10.12. This process engaged procurement and the Families First Board. The focus of collaborative delivery is already delivering outcomes for our children, young people and families. This has been a significant change and a shift in thinking to deliver for a whole family approach.

The Families First and Flying Start Plans have been submitted to Welsh Government within the deadlines and are now in delivery mode. The Youth Service Strategy is being considered and amended.

Current Key Priorities

- Children and Young People are cared for.
- Children and Young People are ready, able and encouraged to learn.
- Children and Young People have a healthy lifestyle.
- Children and Young People have time and space to play, and to participate in activities.
- Children and Young People are respected in all areas of their lives.
- Children and Young People are safe.
- Children, Young People and Families have the resources they need to maximise their opportunities.

National Families First outcomes are:-

1. Working age people in low income families gain and progress within employment.
2. Children, young people and families, in or at risk of poverty, achieve their potential.
3. Children and young people and families are healthy, safe and enjoy well-being
4. Families are confident, nurturing and resilient

Some of the above are recognised as joint priorities with other key strategies for Flintshire, e.g., joint priorities shared with the Health, Social Care and Well-Being Partnership ('Good Health, Good Care' Strategy). The Families First Plan and the Flying Start plan have work elements which significantly contribute to the above priority aims. The National Aims within the Families First programme have been fully considered within all the recent commissioning for Families First.

Progress Made in the Last 6 Months (Locally & Regionally)

- a. The Families First funding transition commissioning is now completed and we are engaging in two regional commissioning areas, i.e. Advocacy and Young Carers. All local projects have been commissioned and are effective within the planned deadline of 1st October 2012. WG are aware of the results of the process and are working to evaluate progress.
- b. The Team Around the Family (TAF) team is now fully recruited to and operational with a recent appointment and plans to expand in 2013. The team can now provide a full service in the Welsh language and are launching this work area on St David's day 2013. The TAF team took their first referral on 1st March 2012 and by 1st March 2013 they have supported 100 families in year one. This is a significant area of work and has involved recruitment of a new team, referral to service training for all service areas and a mindset shift to an early intervention/preventative focus.
- c. The parenting strategy group has continued to build on the excellent provision by developing a collaborative offer under the Families First commissioning programme. The inclusion service is leading on a further collaborative programme with a focus on disengaged young people. The CIDS and 3rd sector are developing collaboration. The Sure Start (Family support) provision is now being delivered with a fully collaborative approach and is demonstrating positive outcomes for families.
- d. Vulnerable families mapping work undertaken in 2011 is being utilised fully within our planning and we aim to update this in 2013/2014 to demonstrate real outcomes for our most vulnerable families supported by Flying Start and Families First. The work will inform the approach to the delivery of the Families First Programme.
- e. The follow on work to map families with a disabled child has now been published and is being fully utilised to help to commission new services under the Families First provision banner, e.g. mentor project.
- f. The child-Care Sufficiency Audit has been completed.
- g. The Play Sufficiency Audit is in the process of being completed which will support future planning and commissioning processes.
- h. The Family Information Service has continued to expand its service and the welfare rights element of Families First is providing financial literacy support. The existing provider (C.A.B.) did not apply to provide the financial literacy element of Families First.
- i. The completion of the website for the CYP Partnership www.youngflintshire.co.uk/fflntyrifanc.co.uk and the development of the Families First website is ongoing. The bilingual DVD for the Families

First Plan has been developed and well received. Links available at cyp@flintshire.gov.uk The website is being utilised for participation and information sharing.

- j. Parenting Strategy – work has continued to build on the delivery of existing Parenting Programmes and workforce development. The success of staff within the National Occupational Standards accredited training programmes has been celebrated. We will build on this work under the Families First banner. There is, however, a risk to the existing Genesis project at present which would be a loss for provision of family support. We are awaiting further advice.
- k. Continued work to support child care provision and child care services including child care for disabled children. The volunteer mentor programme (Mentors for me) is operational in partnership with CIDS and the 3rd sector to support our young disabled people to access universal provision.
- l. Workforce development approaches for the Team Around the Family Programme and collaborative approaches to develop our workforce plan are embedded. We have collaborated with Derby University to develop a framework for workforce development as a tool to be used in all our Families First work. This also ensures the inclusion of the Welsh language and diversity issues within all our planning.
- m. The C.Y.P.P. Coordinator is engaged in the regional advocacy model planning and has utilised NYAS to develop a joint project with the CYPP to map existing advocacy provision and offer National Occupational Standards qualifications widely.
- n. Engaging with the 'Creating an Active Flintshire' (CAF) Board. The CYPP team work with CAF Board to share good practice around engagement and participation methods. The TAF team are developing a collaborative project with leisure to enable our most vulnerable families to access physical activity opportunities as a family.
- o. Regional developments of systems with BCUHB are ongoing e.g. Input to the locality working links and regional development of joint commissioning.
- p. Assessing the CYPP's equality commitments and application of this to the emerging CYPP action areas for the Delivery plans for the Families First, Flying Start and future Youth offer is ongoing.
- q. Further development of the 3rd sector Welsh language/bilingual youth support provision via Fflic/Menter Iaith and Urdd in Flintshire. This project is delivering excellent outcomes and has recently engaged more fully with leisure and play services in Flintshire in partnership with the CYPP coordinators to share resources for joint benefit e.g. use of residential building.

- r. Supported the work of "RESPECTFEST" respecting others work and the broader participation work to feed in to the Single Integrated Plan in line with the amended guidance 2013.

Key Milestones for the Year Ahead

- a. Continue to develop and manage the Team Around the Family (TAF) programme development and creation of bespoke posts to deliver the programme in line with Families First guidance.
- b. Continue to develop the Families First Programme and develop robust monitoring and evaluation systems to demonstrate whole programme outcomes in line with Families First guidance.
- c. Take forward the advocacy model and young carer model for Flintshire in line with regional plans and national commissioning aims.
- d. Obesity in children and young people – Public Health Wales (PHW) lead – continue to work to develop action plans and engage all families first projects within the overall aims to add value.
- e. Support Respect fest 2013 and address all participation work for the CYP Plan which will include a review of approaches. To support the Single Integrated Plan and bespoke requests e.g. the 21st Century Schools Agenda.
- f. Develop robust systems to engage with BCUHB and engage in locality work and regional plans. CYPP Coordinator now attends Locality groups.
- g. Workforce development – agree a workforce development plan in line with other strategies and partners' needs and considerations for the Families First Programme. Utilise evidence from play sufficiency and childcare sufficiency audits.
- h. Further development of the Child-Care Action Plan to build on existing notable practice. Continue further delivery and development of the Parenting Strategy via the new Families First collaborative programme.
- i. Continue to attend and lead on learning sets for Families First on a regional level and a sub regional level.
- j. Develop and sustain strong effective links with Youth Service to support the review of Youth Service in Flintshire and re-model the participation delivery. CYPP is currently evaluating the existing strategy and aligning this with the overall CYPP Plan and Families First plan.
- k. Assess the CYP's equality commitments together with the Councils Single Equality Plan and Welsh Language Scheme. A refresh audit of

partnership governance is also being undertaken which has included a self assessment audit.

- l. Continue to develop an outcomes focussed plan and performance management system for our Families First, Flying Start and full CYPP Plan. Develop the new structure of Families First Board to feed in to the CYPP Board and stakeholders to inform the evaluation of the CYPP plan delivery.
- m. Coordinators have engaged with the Welsh in Education Strategy to engage Welsh Medium providers differently e.g. offer of developing a bilingual DVD. CYPP Coordinators are able to work bilingually with all Welsh medium organisations and offer Welsh medium facilitated groups.
- n. Coordinators have been engaged in the recent positive Estyn inspection. CYPP was able to demonstrate outcomes focussed delivery for the whole service approach.

3.02 **Community Safety Partnership and Strategic Plan (2011 to 2014)**

Requirement for the Strategy

The Crime and Disorder Act 1988, and the subsequent amendments by the Police Reform Act 2002 and Police and Justice Act 2006, place a statutory duty on the local authority, police service, primary health service, probation and fire service to work together to address the community safety agenda.

Collectively, these bodies make up the Community Safety Partnership (CSP), and each year they are required to produce a Strategic Assessment, and a Strategic Plan which is formulated every three years.

How and When the Strategy will be Reviewed

The Community Safety Partnership's Strategic Plan spans a three year period, and is reviewed on an annual basis. The current plan runs between April 2011 and March 2014. This is the first joint Community Safety Plan with Wrexham, and builds upon the joint Flintshire and Wrexham Strategic Assessment.

From 1st April 2014 a regional Strategic Community Safety Plan will be produced, which will compliment a regional Strategic Assessment. The Community Safety Partnerships of North Wales are the first of the strategic partnerships to adopt this way of working. Local and sub-regional differences, and needs, will be reflected in the Strategic Plan, and it is anticipated that local delivery plans will underpin how services and initiatives are delivered in local communities. The Plan will span a three year period, with performance and priorities reviewed on an annual basis.

Current Priorities

The priorities of the current Community Safety Plan are jointly shared by the Flintshire and Wrexham CSP's:

- Reduce the levels of violent crime including domestic and sexual

violence.

- Tackle anti-social behaviour.
- Reduce the levels of acquisitive crime.
- Reduce re-offending by supporting the agencies which actively manage offenders.
- Reduce the harm that substance misuse causes to communities, families and individuals.
- Tackle hate related crime and disorder and encourage reporting.
- Engage with the community to provide assurance and increase public confidence.

Progress Made in the Last 6 Months (Locally; Sub-Regionally & Regionally)

Regional:

Since the last progress report was written, the newly established North Wales Safer Communities Board has met on three occasions (3rd July 2012, 1st November 2012 and 4th February 2013). Some of the key developments and decisions taken during the first three meetings have been:

- a. Approval of a North Wales Crime and Disorder Strategic Assessment for 2012.
- b. Agreement and approval to produce a regional Community Safety Strategic Plan.
- c. Strategic oversight of the Substance Misuse Area Planning Board.
- d. Co-ordinated response to the Welsh Government's 10,000 Safer Lives Initiative.
- e. Consistency of approach to regionally commissioned grants, namely the Youth Crime Prevention Fund and Substance misuse action Plan Fund.
- f. Membership and participation of the Police and Crime Commissioner (PCC).
- g. Recommendation of a Commissioning Framework for the PCC.
- h. Establishment of a regional task and finish group on Human Trafficking.

Local:

On a local level some of the key milestones have been as follows:

- a. Flintshire County Council is leading the coordination of the Safer Communities Board on behalf of regional partners.
- b. Leading the development of a regional Community Safety Plan.
- c. Co-ordinating the regional response to the 10,000 Safer Lives initiative.

- d. Obtaining formal approval of funding for the following grants: Community Safety Fund, Substance Misuse Action Plan Fund, Domestic Abuse Services Grant and the Safer Communities Fund funding for 2012/3.
- e. Re-establishment of the Joint Action Group, to replace the function of the Priority Crime Group. This group will focus on the victims, offenders and locations.
- f. Successful launch of the Street Rugby Initiative that will target young people in Communities First areas during the summer holidays.
- g. On-going support of Operation Housewatch. This initiative will safeguard vacant and empty residential properties through the installation of low-level security equipment. The scheme will be supported by the Neighbourhood Wardens.
- h. Further delivery of training to multi agency groups around the use of the CAADA (national accreditation) 'Domestic Abuse Stalking and Harassment Risk Assessment' tool for Domestic Abuse.
- i. Commissioning a number of service user recovery programmes following a successful pilot run in Conwy, Denbighshire and Wrexham. This will improve longer term and sustainable recovery from substance misuse.
- j. Contributing to the 'People are Safe' priority for the LSB.
- k. Awareness campaign to target older people misusing alcohol.
- l. Presence at the Flint and Denbigh Show.
- m. Highly commended quality assurance from accredited body regarding the Flintshire Multi Agency Risk Assessment Conference.
- n. Successful White Ribbon campaign targeting young people.
- o. On-going support of Doorstep crime initiatives.
- p. Establishment of task and finish Anti Social Behaviour groups in Holywell and Flint.

Key Milestones for the Year Ahead

- a. Continued support and co-ordination of the North Wales Safer Communities Board.
- b. Produce draft North Wales Community Safety Plan.
- c. Launch of the domestic abuse workplace policy for Flintshire County Council employees.

- d. Scoping the work streams emanating from “Effective Services for Vulnerable Groups” – particularly relating to domestic violence.
- e. Implementing the regional work programme for the 10,000 Safer Lives Initiatives.
- f. Flintshire SMAT to consider the implications of the Area Planning Board assuming greater commissioning powers.
- g. Regional commissioning of substance misuse awareness training for practitioners.
- h. Strengthening links with Licensing, SMAT and North Wales Police to ensure appropriate test purchasing operations within on-licence premises.
- i. Continued collaborative work regionally and sub regionally.
- j. Enhancement of existing services to young people based on the recommendations of the Hidden Harm Inquiry and a local service mapping exercise.
- k. Continue to work with Housing to look at the forthcoming requirement to implement the Wales Management Standard for Anti Social Behaviour.
- l. Contributing to the ‘People are Safe’ priority area for the LSB.
- m. Develop regional expenditure plan for the Youth Crime Prevention Fund.
- n. Delivery of programme to raise awareness of steroid abuse in educational settings.
- o. Provision of training for professional in relation to volatile substance misuse.
- p. Participating in the Integrated Offender Management Strategy Group for North Wales.

3.03 **Flintshire Housing Partnership**

Requirement for the Strategy

The Flintshire Housing Partnership (FHP) was established to provide a consultative forum for strategic housing matters and provide direction to the Flintshire Local Housing Strategy. The partnership provides opportunities for member organisations to work collectively on housing and related projects and to influence the Flintshire Local Housing Strategy accordingly.

How and When the Strategy will be Reviewed

The FHP and its sub-groups meet to review progress on key priority projects and further develop its work programme. Sub-groups are established to consider specific topic areas and where operational and strategic issues coincide.

Current Key Priorities & Progress Made in the Last 6 Months

- a. Developing a coordinated response to Welfare Reforms is a key concern of Partnership members. Work has already commenced on ensuring a common approach to reducing under-occupation, management of arrears and debt management strategies. The partnership will seek to ensure that its members work together on helping each other to manage and mitigate the impacts of the Welfare Reforms.
- b. The FHP plays a key role in implementing the Flintshire Local Housing Strategy. The review of the original strategy, which was carried out in collaboration with Wrexham County Borough Council, resulted in the Flintshire Local Housing Strategy "A Quality Home for Everyone" which received Council approval on 29th January 2013. The implementation of this Strategy will form the core of the FHP work programme over the coming year.
- c. The Register of adapted stock has been finalised, with all adaptations both current and historic now recorded on the Council's IBS system. The information is being used by the Asset Officer and neighbourhood housing management teams to match people who have applied for housing priority through the medical panel and those who have applied for transfer on the basis that they require specialist accommodation.
- d. Social Housing Grants (SHG) Programme: The Programme Delivery Plan (PDP) is being maintained and Welsh Government are being provided with quarterly updates.
- e. The updating of the North East Wales Local Housing Market Assessment (LHMA) has been completed and the outputs have been used to inform the Flintshire Local Housing Strategy. The data is also being used to inform the development of Flintshire's Affordable Housing Strategy.
- f. The common housing register (Single Access Routes to Housing (SARTH Project) is underway and is being project managed by a shared post hosted by Wales & West Housing Association. A draft common allocation framework has been developed and a legal opinion is being sought.
- g. A Partnership self assessment was carried out in 2012 in accordance with the partnership's governance arrangement. The Partnership will be reviewing its term or reference in the light of the findings from the self assessment.

- h. The partnership has established a dedicated private rented sector sub group which will take responsibility for a Private Rented Sector Improvement Plan. Other sub groups comprise a Registered Social Landlord group dealing with housing management and Social Housing Grant matters. A further subgroup will be established to consider homeless prevention activities.
- i. The Partnership is very aware of the need to engage effectively with private housing developers. To achieve this, a dedicated housing developers' event will be held in the Spring of 2013. This event, hosted by the Partnership will seek to engage developers in the delivery of the Flintshire Local Housing Strategy, Affordable Homes Strategy and the emerging Local Development Plan.

Key Milestones for the Year Ahead

- Review the terms of reference for the Partnership – February 2013
- Contribute towards the Flintshire Welfare Reform Strategy
- Private Rented Sector Improvement Plan – September 2013
- Homeless Prevention Strategy
- Housing Developer Event – Spring 2013
- Implementation and monitoring of the Flintshire Local Housing Strategy – Ongoing
- Combined meeting with Flintshire CYPP and Health, Social Care and Well Being Partnerships – September 2013

3.04 **Health, Social Care and Well-being Partnership and the Good Health, Good Care Strategy (2011 to 2014)**

Requirement for the Strategy

The Health, Social Care and Well-Being (HSCWB) Strategy is a statutory requirement in accordance with the 'Health, Social Care & Well-being Strategies (Wales) (Amendment) Regulations 2007' and associated guidance from the Welsh Government (WG).

The guidance states that there is a statutory requirement for a partnership between the Local Authority and the Local Health Board to formulate a local Health, Social Care and Well-Being Strategy for their area. This includes collectively developing strategic approaches to improve the health, social care and well being of the local population in partnership with other organisations in the voluntary, private and public sector.

How and When the Strategy will be Reviewed

The current strategy is effective until 31st March 2014.

Current Key Priorities

The Strategy has 9 outcomes for the population of Flintshire:

- People do not smoke.
- People drink alcohol within recommended guidelines.
- People are a healthy weight for their height.
- Older people do not fall.
- People do not deliberately harm or injure themselves and that people do not die by suicide.
- Older frail people receiving health and social services are supported to remain at home and have options and influence over their lives.
- People with specific long term or chronic conditions receiving health and social services have options and influence over their lives and are supported to remain at home.
- Young disabled people receiving health and social care, going through transition into adulthood have choice/control and are supported to remain within their community where this is their choice.
- Informal carers have options and influence over their lives.

Progress Made in the Last 6 Months and Key Milestones for the Year Ahead

- a. Each locality plan for 2012/13 contained actions that would provide a locality contribution to the outcomes within the strategy. The actions are being further strengthened currently in preparation for the plans for 2013/14.
- b. Agreement has been reached between FCC Leisure Services and BCUHB to deliver the National Exercise Referral Scheme Programme for postural stability as part of the established falls prevention group work. This falls prevention programme had not previously been delivered in the county and is a positive development.
- c. A number of health improvement activities have been funded through the Well Being Activity Grant including:
 - A competition for children to design a new sign to be placed at the entrance to all local authority playgrounds to encourage people not to smoke in the area as part of a wider programme of work to reduce the “visibility” of tobacco use around children and young people.
 - The purchase and distribution of resources to promote No Smoking Day 2013 at a variety of locations across partner organisations.
 - Delivery of a programme of training from March 2013 to a range of people in the third sector to deliver key messages relating to healthy lifestyles to people with whom they are in contact.
 - A pilot programme of referrals into a weight management programme for women who are planning to become pregnant and are overweight/obese. This work in partnership with Weight Watchers responds to evidence that a healthy weight in pregnancy is

beneficial to both the mother and developing baby, affecting longer terms health outcomes.

- d. The Transforming Social Services for Adults programme continues to make progress towards ensuring that older people receive the support they require to stay at home.
- e. In response to a lack of capacity for physiotherapy within the community, additional physiotherapists have been appointed by BCUHB and are now working in the community, subject to individuals meeting eligibility criteria. Referrals are accepted from both health and social care staff. This work will support the priorities within the strategy relating to supporting people to stay at home and in reducing the risk of falls.
- f. A regional group inclusive of BCUHB; Local Authorities and the Third Sector have developed and are implementing the regional information strategy (to meet the forthcoming Carers Measure), which has now received approval from Welsh Government. Flintshire has commissioned services from the third sector to meet the needs of carers and young carers and is developing a service to meet emergency needs from April 2013. The contracts have been developed to measure performance in a way that is meaningful for the HSCWB Strategy. Strengthened systems have been put in place to identify and provide young carers assessments, in partnership with the 3rd Sector.
- g. The new Transition Team has been established and is now operational, providing support to young people who are moving from children's to adults services.

Priorities for the next 12 months

- To ensure that supporting actions within locality action plans are implemented.
- To ensure that the emerging Single Integrated Plan addresses the key health, social care and well being needs of the population.

3.05 Flintshire and Wrexham Local Safeguarding Children Board (FWLSCB) Strategic Plan (2011 to 2014)

Requirement for the Strategy

The Children Act 2004 Section 31 requires every local authority to establish a Local Safeguarding Children Board (LSCB) to coordinate and ensure the effectiveness of what is done by each member agency for the purpose of safeguarding and promoting the welfare of children. The objectives and functions of LSCB's are described in 'Safeguarding Children: Working Together' under the Children Act 2004 including that the LSCB should develop its own business plan to guide its work programme.

The Flintshire and Wrexham LSCB Strategic Plan 2011 to 2014 and Business Plan 2011 to 2012 are the first planning documents for the newly formed (April 2011) joint LSCB.

How and When the Strategy will be Reviewed

The strategy for the FWLSCB covers a period of three years and will be reviewed annually in line with the review of the annual business plan.

Progress made on the actions within the business plan are reported to the FWLSCB Development Group on a quarterly basis using the 'Headline' document which employs 'red, amber, green' ratings to reflect performance. This performance reporting document is also shared with the FWLSCB Executive Board.

Performance measures in the business plan will be reported at the end of the calendar year and be included in the FWLSCB Annual Report. The FWLSCB will also consider all performance information available to them as part of the annual self assessment which will inform the review of the strategy and development of the business plan for the year ahead.

The draft annual report was discussed at the October 2012 Board. The final version has been agreed.

Current Key Priorities & Progress Made in the Last 6 Months

Many of these are continuing during 2013 and were reported at the Mid Year Review. Updates are as follows:

- a. This year's annual conference was held on Thursday 28th February 2013. The topic for this year is "The Effects of Parental Mental Health on Children and Young People". Much interest was shown and the success of last year's conference was replicated. Young Carers participated in the conference.
- b. The Junior LSCB has met for their inaugural meeting on 4th February 2013 and a further meeting is planned for late March 2013.
- c. An information sharing tool has been developed to enable the joint work on collaborative audits to take place. This was circulated at the Board Meeting on 21st December 2012 for commentary.
- d. The Board have been in collaboration with the University of East Anglia following their research into children in the child protection register. A training event to disseminate the research in North Wales using some of the UEA tools is planned.

Key Milestones for the Year Ahead

The Key Milestones for the year ahead were reported previously and are still relevant pending the move to the Regional Board:

- a. Progress the implementation of the LSCB Business Plan for 2012/13.
- b. Continue to build and strengthen relationships with other Partnerships with regards to safeguarding activity.

- c. Continue to promote and raise awareness of safeguarding with professionals, parents/carers and children and young people the need to safeguarding.
- d. Continue to strengthen the Boards monitoring role in relation to safeguarding matters.
- e. Continue to provide a range of training on child protection and safeguarding that meets local needs and is continually reviewed to ensure it is effective.
- f. Continue to ensure that children, young people, Parents and Carers are consulted with, listened to and involved in the development and review of the work of the LSCB

Regional or Sub-regional Developments

Following the proposals to reduce the number of LSCB's in Wales, as set out within the draft Social Services Bill (Wales) consultation, the Chairs, Vice Chairs and business managers of the three LSCB's in North Wales have met and wider meetings have been arranged to decide upon the future model.

The inaugural meeting of the new Shadow Board was held in January 2013 with the next meeting due on 15th March 2013. Jenny Williams, Director in Conwy is to chair for 12 months. The plan is for three joint LSCB's to operate in parallel for a period. Four sub groups are to meet on a regional basis:

- Training
- Child Practice Reviews
- Communication & Awareness Raising
- Policy & Procedures

Individuals have been nominated to lead on arranging the first meeting of the four sub groups in order to agree chairmanship, membership, terms of reference, frequency of meetings, work programmes etc. The sub groups are to meet from April 2013 onwards and the local sub groups attached to the current three boards disbanded at that stage, except for the current Serious Case Review subgroups.

Alongside these original arrangements there will need to be localised sub groups to replicate the current boards and discuss local issues.

3.06 Regeneration Partnership

Requirement for the Strategy

The Flintshire Regeneration Partnership was established in September 2005 to bring together the wide range of organisations and initiatives involved in regeneration in Flintshire, to ensure a more strategic and integrated approach. The preparation of a holistic approach to tackling the

county's needs and for this to be set out in an agreed long-term strategy, were early recommendations of the Partnership.

The Flintshire Regeneration Strategy was produced in 2008/09 and subsequently approved by the Executive in October 2009; it is of particular importance at a time of economic uncertainty. It sets out those actions that will be taken to facilitate recovery, to ensure that Flintshire is prepared for the challenges to be faced as the economy emerges from recession and to ensure that a focused and coordinated approach brings together the actions and resources of all relevant partners for maximum local benefit.

How and When the Strategy will be Reviewed

The Strategy will be refreshed during the first half of 2013. The third annual Regeneration Conference took place on the 7th March 2013 and provided stakeholders with the opportunity to review the progress of the Strategy and identify future priorities for action.

Current Key Priorities

The Regeneration Partnership is using the theme "Flintshire: Open for Business" to encompass its work and has created themes for regeneration in Flintshire – Business, Places and People.

The key priorities are:

- Improve rate of youth unemployment.
- Increase level of inward investment.
- Supporting small business growth and entrepreneurship.
- Strengthen competitive position for manufacturing, especially advanced manufacturing.
- Improve availability of skilled workforce for large companies.
- Reduce vacancy rates and improved foot fall on High Streets.
- Rural regeneration.

Progress Made in the Last 6 Months

Business:

- a. WG announced the new Deeside Enterprise Zone (DEZ) as a key strategic location for Wales Advanced Manufacturing sector. DEZ will be a catalyst for the Northern Gateway development attracting new investment opportunities, creating an estimated 7,000 new jobs and deliver sustainable regeneration helping to transform communities both in Deeside and across North Wales.

- b. Work is underway to develop a Local Labour Market Centre in partnership with Careers Wales, Job Centre Plus, Communities First, Deeside College, Glyndwr University and neighbouring Local Authorities. This will be encompassed within the proposed Advanced

Manufacturing Centre.

- c. Flintshire Business Week October 2012 attracted 1,876 business delegates against WG Outcome Agreement target of 1,470. Key events included; Flintshire Goes to Westminster, a two day Trade Fair hosted by Convatec, Deeside, AM/MP Question Time and the Flintshire Business Awards and Gala Dinner.
- d. The level of general support and investment enquiries from businesses continue to increase with 1,727 individual enquiries handled this year (Quarter 1-3). In addition, 56 business and community development initiatives and forums have been designed and delivered, engaging with more than 2,400 (Quarter 1-3) delegates to encourage networking and training to all business sectors and sizes.

Places:

- a. The Masterplan for Flint is now complete and FCC and partners are now planning the implementation of the key recommendations.
- b. A Destination Management Partnership has been formed to lead the approach to the visitor economy in Flintshire. This approach is complementary to wider town centre management, rural development and business development activity, as well as to key service improvements such as the review of Streetscene services. The Partnership has approved an action plan and is currently developing projects.
- c. The Welsh Government has given approval to the North East Wales Town Centre Regeneration project, lead by FCC, and covering Flintshire and Wrexham. This will support the physical regeneration of town centres across the area and has a project value of £3,959,497. The project will run from now until the end of 2015. A grant scheme to encourage the re-use of vacant High Street units was launched in 2013.

People:

- a. The Regeneration Partnership has been working closely with Communities First and the Local Service Board on the Employment, Education and Training (EET) agenda. Significant progress has been made linking with Flintshire's public, private and third sectors to establish new good practice aimed at reducing the numbers of young people not in Employment Education or Training NEET and improving opportunities for Flintshire's most disadvantaged communities.
- b. CF has been working closely with the Apprenticeship, Entrepreneurship and Work Experience (AEWE) Project Board of the LSB where partners

are developing initiatives aimed primarily at young people under 25, which have been informing and influencing the LSB Priority 1 agenda, to “Lead by Example as Employers and Community Leaders”, and since agreed. The AEWE is also supporting a renewed emphasis on Young Entrepreneurship, as part of the all Wales Youth Entrepreneurship Strategy (YES).

- c. The Young Entrepreneurship model is helping young people start or grow a business through Flintshire’s first Enterprise Club, as part of a local Young Entrepreneurship model. The Flintshire Business Entrepreneurship Network (BEN) is being supported by CF to drive forward the agenda for 16 – 24 year olds aspiring to be successful entrepreneurs. The use of Deeside Leisure Centre to host and help promote BEN initiatives such as Dragons’ Den style activities, is important because of its location to all that Deeside Enterprise Zone has to offer, and being a place where young people socialise in significant numbers.

The BEN programme involves, support from Flintshire’s successful business entrepreneurs, membership of the Flintshire Enterprise Club, a full training programme funded through the Wales Business Start Up programme, with additional layers of support from Flintshire’s Dragons and Dynamo mentors, and integrated CF activities. Flintshire’s first Enterprise Club has been operating from John Summers Community Wing in Shotton, since January 2013, and another will operate from Holywell Connects in Holywell High Street, from mid 2013. Open to all ages, to date, twenty two people, including nine young people, all potential new business start-ups, joined the new Flintshire Enterprise Club, and a group of sixteen are participating in the formal training programme. WG may look to roll out this approach across Wales.

Key milestones for the year ahead

General:

- a. Review and refresh the Regeneration Strategy and develop a monitoring framework for progress towards key outcomes.

Business:

- a. Develop the Deeside Enterprise Zone further and attract and support inward investors.

- b. Develop the Manufacturing Centre of Excellence project.

Places:

- a. Continue to develop the Deeside Regeneration Area for Deeside to bring about a large comprehensive renewal area in the county – jobs / housing improvement / town centre renewal / environmental upgrade

(ongoing).

- b. Implement the long term plans for the eight main towns in Flintshire (ongoing).
- c. Implement the Destination Management Plan for Flintshire. (Mid-2013).

People:

- a. To implement the revised structures and priorities for the CF programme, embedding needs and shared priorities in corporate and partnership strategic agendas, in particular, the development of work experience/apprenticeship academies as models of good practice supported by the public, private and voluntary sectors.
- b. To further develop local labour market approaches to maximise the opportunities for interrelated community based activities around employment, skills and learning. In CF areas these will include community based work clubs, jobs and careers fairs, informal and formal and accredited community based learning provision, pro-active support for employer recruitment activities, not least in relation to DEZ opportunities, and responding to job losses or closures by supporting REACT activities.
- c. To expand good practice in relation to the Flintshire Business Entrepreneurship Network and the Enterprise Clubs, securing WG and partners' support for a developing and sustainable Entrepreneurship programme for Flintshire.
- d. To continue to address the Child Poverty agenda by improving residents' financial literacy, and improving access to Credit Unions through additional community based collection points.

Regional or Sub-regional Developments

Sub-regional collaboration is underway on affecting inward investment.

3.07 **Voluntary Sector Compact**

The Compact is a way to supporting collaboration between statutory bodies and the voluntary (or third) sector. It was originally established as a national agreement between central government and the voluntary and community sector in 1998.

Current Key Priorities

- Continue to support the development of a strategic approach to 1) advice provision in Flintshire, 2) maximising external funding opportunities, and 3) efficiency programme.

- Development of Regional Health Compact.
- Transport and Access to Health Services – focus on regional & sub regional partnerships.
- Maximising external funding opportunities.

Key Milestones for the Year Ahead

- Transport and Access to Health - Community transport and the planning of health services within Localities.
- Advice Management and the implications of welfare reform.
- Revised Scrutiny arrangements.

3.08 **Youth Justice Plan and Board**

Requirement for the Strategy

The Youth Justice Plan is written annually to meet legislative, grant making and business planning requirements. It has to meet the requirements of:

- The Youth Justice Board (YJB) – as a legislative requirement (Crime and Disorder Act 1988) and condition of grant.
- The Youth Justice service (YJS) Executive Management Board.
- The County Council.
- YJS staff at an operational level.
- Partner agencies.

How and When the Strategy will be Reviewed

The current strategy is operational until mid year 2013 when the 2012 to 2013 will need to be reviewed. The new plan for 2012 is operational and is currently under review. The plan was developed using an outcome focused approach.

The 2012 plan was circulated to partner agencies for consultation and has been approved by the County Council scrutiny process.

Current Key Priorities

Priorities for 2013 are:

- Reduce the number of young people entering the criminal justice system by monitoring first time entrants.
- Reduce the number of young people entering the secure estate.
- Reduce the reoffending rate of 10 to 17 year olds.
- Increase victim and public confidence.

Progress Made in the Last 12 Months

- a. A reduction of First Time Entrants (FTE) has continued to be achieved by the YJS. Preventing offending is the principal aim of the youth justice system and Flintshire YJS has continued to develop prevention services which have an impact on the reduction of the number of FTE into the youth justice system.

- b. The numbers of young people entering the secure estate are minimal and the introduction of the Youth Rehabilitation Order the previous year enabled the partnership between the YJS and the Courts to be reviewed and strengthened. The numbers of young people attending court has seen a significant decrease and this can be attributed to more robust policing methods looking at alternatives to arrest, the restorative justice agenda linked to prevention work carried out by the Youth Justice Service and possibly the closing of the Mold custody suite.
- c. Reoffending rates are determined by monitoring cohorts of young people and the YJS has implemented systems linked to the Careworks system to track these. The highest rates of re-offending are demonstrated by those young people subject to periods in custody. It should be noted that this population in Flintshire is often confined to three or four individuals so any offence committed by this group impacts significantly on re-offending rates demonstrated by the whole group.
- d. The YJS contact all identified victims and has a dedicated Victim Liaison Officer. The Victim Strategy is currently being reviewed and amended.

Key Milestones for the Year Ahead

- a. There are significant policy changes ahead being implemented by Central Government which will impact upon services provided for the Young people of Flintshire. The Green Paper Youth Justice Bill (Wales) which would be welcomed to build upon the work undertaken by the All Wales Youth Offending Strategy has been through the consultation stage and we now await to see the findings.
- b. The funding formula for grants from the JYB is now decided and the decision is that the existing funding formula will remain. There will be a cut in the 2013/14 budget however to what extent it is not yet known
- c. The elections for the Police and Crime Commissioner for North Wales have now been held and discussions into his plan are being finalised. It is anticipated that the funding being provided by the MoJ from the YOT budgets will be transferred back from the PCC for 2013/14.
- d. The introduction of the Legal Aid, Sentencing and Punishment of Offenders Act 2012 will have an impact upon 2 areas of our business. At the high risk end, Local Authorities will be responsible for funding placements for young people remanded into custody. On the other end of the spectrum, Out of Court Disposals will see the end of Final Warnings and the introduction of Cautions and Conditional Cautions. These will come into force from the 1st April. YOTs are working closely with Police to implement this legislation.

Regional or Sub-regional Developments

- a. Regionally, the North Wales Safer Communities Board commenced from June 2012. This Board is looking at all criminal justice agencies

and will provide strategic guidance

- b. The Safer Communities Fund has been realigned by Welsh Government into the Youth Crime Prevention Fund and all YOTs and Community Safety Partnerships are collaborating to provide a business case for regional, sub regional and local delivery of services.
- c. The Young Peoples Drug and Alcohol Team has renamed itself as Flintshire 'Sorted'. This name was devised by the young people accessing the service. A Service review is to be carried out during 2013 to bring all staff employed into line with job descriptions as the service has evolved over the past 6 years of operation.
- d. The Flintshire/Wrexham LSCB has now been in operation for over 12 months and the YJS has developed protocols around Serious Incidents with the Board and the Youth Justice Service continues to be actively in all areas of this Board and is represented on all groups from the Executive to support groups.
- e. Work is currently under way to formulate a SERAF agreement and process which is to prevent the sexual exploitation of young people.
- f. In unison with this, work is also being looked at to develop a regional approach to young people who display sexually harmful behaviour.
- g. Flintshire YJS continues to engage with Flintshire Inclusion service and has seen a rise in the time young people are spending in Education, Training and Employment and the Pupil Referral Unit that is a joint venture with the Inclusion Service has recently expanded its brief to work with 16 plus years to enable them to gain college placements.
- h. A significant development is through Creating Active Wales/Sports Wales which the YJS are hopeful to utilise funding to engage young people in further constructive use of leisure time to divert them away from criminal or anti social activities.

3.09 **Transition to a Single Integrated Plan for Flintshire**

In early 2012, Welsh Government consulted on their proposal to replace the four existing statutory plans with a Single Integrated Plan (SIP) approach which would be driven by the Local Service Board. The final guidance was published in mid June 2012.

This approach would be used to meet statutory responsibilities in relation to the development of plans and strategies under the following legislation:

- Local Government (Wales) Measure 2009 (Part 2: Ss 37-46) - Community Strategies;
- Children Act 2004 (Part 3: S26) – Children and Young People's Plan (which includes plans required in accordance with section 2 of the

Children and Families (Wales) Measure 2010 (S2) and the Mental Health (Wales) Measure 2010);

- National Health Service (Wales) Act 2006 (Part 3: S40) – Health, social Care and Well-being Strategies;
- Crime and Disorder Act 1998 (Part 1: S6) – Strategies for the reduction of crime and disorder, strategies for combating the misuse of drugs, alcohol and other substances, and strategies for the reduction of re-offending.

This would incorporate the following existing Flintshire Plans:

- Flintshire County Vision - 2009 to 2019.
- Making a Positive Difference Plan - 2011 to 2014 (Children & Young People's Partnership).
- Community Safety Strategic Plan - 2011 to 2014.
- Good Health, Good Care Strategy - 2011 to 2014 (Health, Social Care and Well-being Partnership).

The guidance supersedes previously published guidance as follows:

- Community Strategies and Planning – Collaborative Community Planning.
- Stronger Partnership for better outcomes - Guidance on local cooperation under the Children Act 2004 – issued August 2006 and subsequent guidance on the Children and Young People's Plan.
- Health Social Care and Wellbeing Strategy Guidance 2011/12 to 2012/13.

It provides a framework for local authorities and other planning bodies to meet their statutory planning responsibilities and align with Welsh Government priorities, while allowing for a greater degree of local determination in other respects.

With regard to the four statutory plans and strategies to which this guidance refers, there is only one statutory partnership, identified as a 'strategy group' in regulations made under the Crime and Disorder Act 1998. In practice this role is generally fulfilled by the community safety partnerships. It is however possible for members of a LSB to fulfil the role of the strategy group, so long as the strategy group members identified in the regulations are members of the LSB, and they meet with the purpose of discharging the duties of the strategy group.

The legislation governing the formulation and implementation of community strategies, Children and Young Persons Plans and Health and Well-being Strategies sets out named partners who must be engaged during the planning process and identifies who must agree the final plans. To meet the statutory requirements of the plans referred to within this guidance, statutory engagement and consultation must continue if a single integrated plan is to be produced, and single integrated plans must be agreed in accordance with the legislative requirements. The need to comply with

these statutory requirements however, does not and should not prevent LSB's from reviewing and streamlining partnership structures to make them fit for purpose.

Welsh Government state that the SIP should include:

- a. **Vision** – for the long term.
- b. **Analysis** – to include key issues, trends, needs, etc. The Single Plan should be based on comprehensive single needs assessment.

The SIP should be based on comprehensive single needs assessment, using an outcomes based methodology, and pay attention to the needs of the whole population in the local area but with a specific focus on groups who are disadvantaged, vulnerable or at risk of becoming vulnerable.

- c. **Action Plan** – highlighting priority outcomes for a 3 to 5 period and an action plan for driving improvement including partners' contributions and accountability. The highest priorities should form the LSB's core agenda for improvement
- d. **Enabling Strategies** – including an Information Strategy and Engagement Strategy.
- e. **Assurance** – arrangements for LSB governance, performance management and scrutiny. The Local Government (Wales) Measure 2011 places a new requirement on local authority scrutiny committees to scrutinise designated public service providers in their area.

To support the development of a SIP, work has been undertaken in the following areas:

- Developing Local Service Board priorities
- Reviewing the Flintshire County Vision
- Reviewing our performance in the 4 areas of work that form the national Effective Service for Vulnerable People (ESVP) Programme
- Developing the role of the Local Service Board
- Ensuring effective strategic partnership governance
- Partnership and plan rationalisation

In October 2011, the Flintshire Local Service Board (LSB) agreed a programme of work to review Local Service Board priorities in Flintshire. This included a review of:

- The Flintshire County Vision.
- Our performance in the 4 areas of work that form the national Effective Service for Vulnerable People (ESVP) Programme.

As a result, the LSB identified a number of priorities in which there is a shared interest and where a high level partnership such as LSB is needed to lead and influence change. These priorities have been broken down into

'primary' and 'secondary' priorities. See Appendix A.

- The primary or top priorities are the ones that the LSB would concentrate on.
- The secondary priorities would be those supporting priorities which are the top line for the specialist partnerships.

The two fit together to provide a coherent vision with responsibilities for who leads what (the LSB or a specified partnership) set out clearly. The models of service delivery (ESVP) are woven into this according to what we think needs to be done.

In July 2012, the LSB agreed the priorities using this approach and Statements of Ambition for each of the priorities have been developed that provide an outline of what we want to achieve, what we want to change and why.

In addition to these LSB Priorities, there are a number of Strategic Partnership Plans that exist that were implemented in 2011. As these were 1) based on sound evidence from partnership needs assessments and professional expertise, 2) been considered as part of the development of the LSB Priorities, and 3) implemented the Strategic Partnership Governance Framework, it was agreed that these plans would run their course to 31st March 2014.

We have also been a key player in a regional review to rationalise partnerships and were a key player in the North Wales Partnership Review (as previously reported to Cabinet).

The implementation of the Strategic Partnership Governance Framework saw the number of partnerships in operation in Flintshire reduced.

In addition, sub-regional arrangements have been developed for the Youth Justice Executive Management Board, Local Safeguarding Children Board and the Community Safety Partnership (CSP).

The CSP has been in existence in Flintshire since 1999, however in recent years there has been greater sub-regional working, which has led to the aforementioned merger of the Flintshire and Wrexham Executive Boards. In 2011 a joint Strategic Assessment was produced, along with a three year Community Safety Plan which runs until 2014.

Significant regional developments have also occurred during this period. The Safer Communities Board (SCB) was established following the review of regional strategic partnerships. The overall aims of the SCB are to:

- Promote consistency of outcomes across the region.
- Promote consistency of policy and practice.
- Achieve consistently high standards of performance.
- Promote the collaborative and shared use of expertise and resources across the region in the interests of efficiency, economy and effectiveness in the fields of Community Safety and Youth Justice.

- Influence the provision of Criminal Justice Services in North Wales.

The inaugural meeting of the Board was held in July 2012, and it has since met in November 2012 and in February 2013. All statutory members, as defined by the 1998 Crime and Disorder Act, are represented on the Board, along with the newly elected Police and Crime Commissioner. The Board has already agreed to produce a regional Strategic Assessment, and there is also agreement that a regional plan will be developed.

Given the increasing importance of the SCB's role, the members of Wrexham CSP have concluded that it is no longer necessary for them to be accountable to a sub-regional Board. They will function locally through their LSB, and regionally via the SCB. In light of these developments the Flintshire Executive has also agreed to follow a similar approach.

Increasingly the CSP's in neighbouring counties are also considering their position in relation to their local LSB's. From the information available it is evident that the operational delivery structures that sit beneath the executive boards are largely unchanged. Local groups continue to have a remit for areas of work such as domestic abuse, prolific offending, anti-social behaviour and volume crime.

The final meeting of the Flintshire and Wrexham Community Safety Executive will be held in March 2013. A proposal as to how the CSP could formally be incorporated within the Flintshire LSB will be considered at that meeting, and subsequently shared with LSB members for their approval.

Next Steps

The purpose of a Single Integrated Plan (SIP) for public services in Flintshire is to:

- Improve links between organisational and strategic partnership planning, and;
- Remove unnecessary duplication.

Given that the existing Strategic Partnership Plans current lifespan ends on 31st March 2014, it has been agreed that we will now make the transition to a Single Integrated Plan (SIP) for Flintshire by the 1st April 2014. This Plan will bring together the following strategic partnership plans:

- Children & Young People's Partnership
- Community Safety Partnership
- Flintshire and Wrexham Local Safeguarding Children Board
- Flintshire Housing Partnership
- Health, Social Care and Well-being Partnership
- Regeneration Partnership
- Voluntary Sector Compact
- Youth Justice Board

In addition, the SIP could be utilised to satisfy other statutory planning requirements.

LSB members are accountable for their delivery of services and their contribution to the SIP. Accountability does not imply line management or the ability to intervene in the management of LSB member organisations, but under the provisions of the Local Government (Wales) Measure 2011, LSB members will be required to subject themselves to scrutiny and give an account of themselves.

Once the SIP has been agreed, the commitments of individual service providers should be included within their own corporate plans for the following key partner organisations:

- Betsi Cadwaladr University Health Board
- Deeside College
- Environment Agency Wales
- Flintshire County Council
- Glyndwr University
- Flintshire Local Voluntary Council
- North Wales Fire and Rescue service
- North Wales Police
- North Wales Probation
- Public Health Wales

It is recognised that most decision making powers are with organisations and not with the strategic partnerships and proposals for developing the SIP are based on this understanding. LSB and Strategic Partnership Board members are representatives of their organisations and should ensure that they have the necessary consent before committing their organisations to undertake any specific action.

It is also recognised that organisations produce their own corporate plans usually driven by statutory requirements from the Welsh or UK Government. It is recognised that these plans will continue to be developed but that these may include a number of shared outcome based priorities.

The SIP will be 'signed off' by the relevant strategic partnerships and partner organisations and published by no later than 31st March 2014 for delivery during the period 1st April 2014 to 31st March 31st March 2017.

4.00 RECOMMENDATIONS

4.01 That Cabinet note:

The mid year review of the Strategic Partnerships and support the key priorities and the work programmes to achieve them.

5.00 FINANCIAL IMPLICATIONS

5.01 There are no financial implications directly associated with this report.

6.00 ANTI POVERTY IMPACT

6.01 The needs assessments that underpin the Strategic Plans include a consideration of poverty and deprivation and its impact on the population.

7.00 ENVIRONMENTAL IMPACT

7.01 There are no environmental impacts directly associated with this report.

8.00 EQUALITIES IMPACT

8.01 There are no equalities impacts directly associated with this report.

9.00 PERSONNEL IMPLICATIONS

9.01 The on-going coordination and implementation of the Strategic Plans and Partnership Work Programmes will be taken forward by designated officers within the relevant Partnership teams.

10.00 CONSULTATION REQUIRED

10.01 None required.

11.00 CONSULTATION UNDERTAKEN

11.01 None required.

12.00 APPENDICES

12.01 Appendix A – LSB Priorities

**LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985
BACKGROUND DOCUMENTS**

None.

Contact Officer: Yvonne Tonks
Telephone: 01352 702128
Email: yvonne_tonks@flintshire.gov.uk